



Changes in Collateral Trading

BMCG, Frankfurt

Karl-Heinz Riehm



Regulations, changing the World of Collateral and Liquidity

- EMIR: central clearing of OTC derivatives
 Banks will need more and higher quality collateral
- BCBS-IOSCO: margin requirements for non-centrally-cleared derivatives Banks will need to overcollateralise bilateral OTC derivative transactions Initial Margin may not be rehypothecated
- Basel III: liquidity ratios LCR and NSFR Banks will need high quality collateral for liquidity buffer Banks will need more "structural" term funding
- Basel III: leverage ratioAppropriate repo netting may be prohibited
- EBA: ratio of encumbered assets to total assets No or only limited reuse of received assets
- EU short selling: restriction on naked short sales
- MiFID / MiFIR: pre and post trade transparency

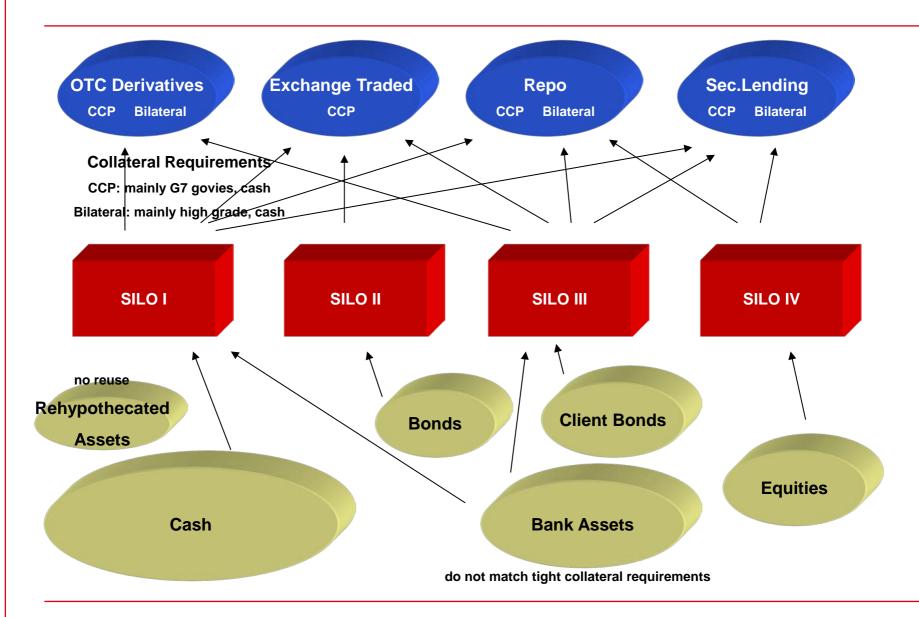
An environment of "full" transparency, standardization and low margins



Banks are forced to cut costs and change their "collateral banking"



Collateral Management – as it was or still is ?



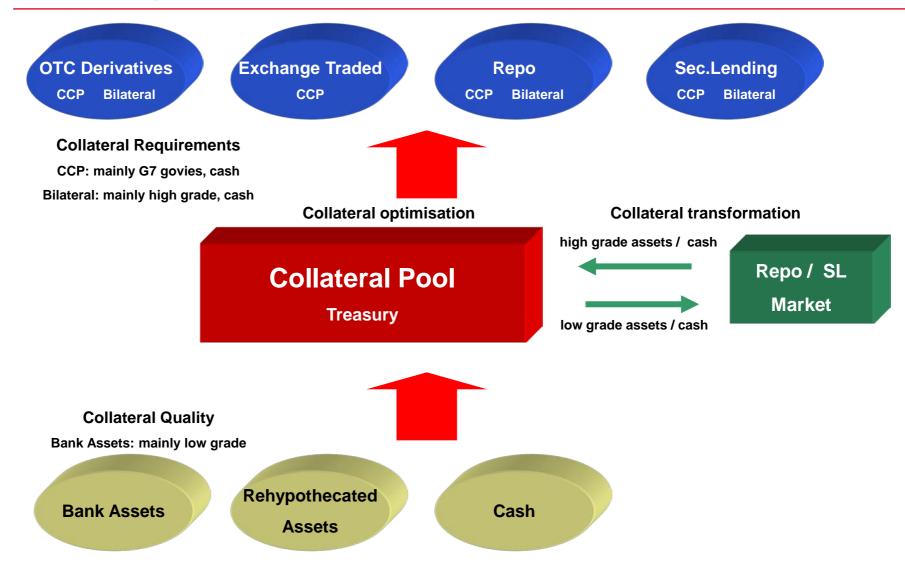


Changes for Banks in handling Collateral

- To cope with new requirements banks have to install an adequate model for **Collateral Management** segmented into:
- Collateral Management planning and optimisation of collateral (group wide)
 - defines preferred clearing methods (bilateral, tri-party ...)
 - specifies principles for collateral pricing
 - sets the technical standards for collateral eligibility
- Collateral Trading group wide trading on a day-to-day basis
 - maintains the centralised collateral pool
 - picks the cheapest and most suitable collateral from the pool
- Collateral Administration calculating daily margin calls
 - fulfilling daily margin calls
 - executing portfolio reconciliation
 - prudential supervision of threshold
- Collateral Control limit, monitor and report of collateral risk
 - forecasting collateral flows
 - validating the internal collateral value
 - integration of collateral component into P&L



Modern Collateral Management – Pooling of Collateral and Optimising Inventory





Differences within a Group

■ A central **group-wide** collateral pool under the mentioned approach, is possible in a branch structure. In case of separate legal entities which are supervised by national regulators, the indepedence avoids such a centralised business model. Investors enter the market with different perceptions on the credit of **connected legal entities**:

Investor A

considers each legal entity separately. worse rating of mother company irrelevant

- + "General Wrong Way Risk" (e.g. Govt. Collateral members from same country does not count)
 - no benefit for mother company due to upstream lending restrictions

Investor B

rates under a group
approach and different
ratings of legal entities do
count for the credit rating

- liquidity access for better rated group aggravated
- "General Wrong Way Risk" trades rarely and very expensive
- Collateral Trades with "Specific Wrong Way Risk" are limited to central bank activities.
- Fragmentation within a Group compensated through ECB



Euribor – Eonia Spread 2012 - 2014

Massive spread tightening over the last 2 years

Jan 2012: 95.2 Bps

Oct 2014: 15.1 Bps -84.1%



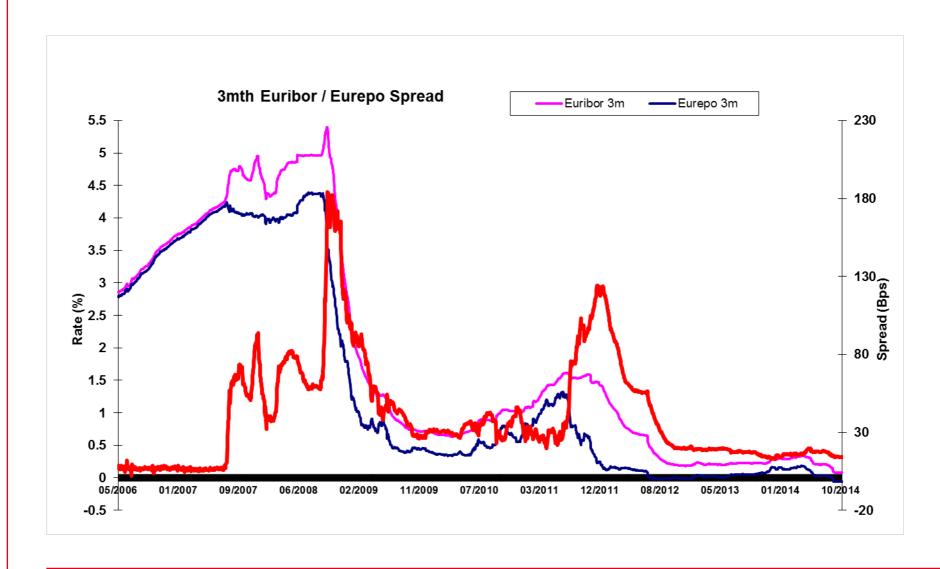


What will drive the Collateral Markets Tomorrow?

- "Whatever it takes' policy of ECB
 - ■ECB has become 'Central Counterpart' in the Money Market and provides an artificial low interest rate and spread environment
- Market confidence into Europe
 - ■Economic recovery
 - Acceptance of certain governments as collateral
- Regulations will significantly impact markets and call for strict resource management
- Financial Transaction Tax
 - Financial sector should contribute its share to cover costs of the crisis and raise public revenues
 - Stops speculative transactions and intermediation which destabilise the financial system
- Shadow Banking
 - Credit intermediation involving entities and activities outside the regular banking system



Financial Market Crisis has changed the world of Collateral and Liquidity





Discussion points for presentations 2.1 & 2.2

- Implications of new regulatory changes on collateral management on bond market liquidity and bond valuations
- Will some market participants become less active in collateral markets, resulting in unwanted concentration?
- In current markets with strong support from the ECB, liquidity and funding is deemed to be ample. Is the liquidity premium correctly priced? Has fragmentation in euro area collateral markets receded? What else can be done?

Disclaimer

This publication is presented to you by: Corporate & Investment Banking UniCredit Bank AG Arabellastr. 12 D-81925 München

The information in this publication is based on carefully selected sources believed to be reliable. However we do not make any representation as to its accuracy or completeness. Any opinions herein reflect our judgement at the date hereof and are subject to change without notice. Any investments presented in this report may be unsuitable for the investor depending on his or her specific investment objectives and financial position. Any reports provided herein are provided for general information purposes only and cannot substitute the obtaining of independent financial advice. Private investors should obtain the advice of their banker/broker about any investments concerned prior to making them. Nothing in this publication is intended to create contractual obligations. Corporate & Investment Banking of UniCredit Group consists of UniCredit Bank AG, Munich, UniCredit Bank Austria AG, Vienna, UniCredit CAIB Securities UK Ltd. London, UniCredit S.p.A., Rome and other members of the UniCredit Group. UniCredit Bank AG is regulated by the German Financial Supervisory Authority (BaFin), UniCredit Bank Austria AG is regulated by the Austrian Financial Market Authority (FMA), UniCredit CAIB AG is regulated by the UniCredit CAIB AG is regulated by the Austrian Financial Market Authority (FMA) and UniCredit S.p.A. is regulated by both the Banca d'Italia and the Commissione Nazionale per le Società e la Borsa (CONSOB).

Note to UK Residents:

In the United Kingdom, this publication is being communicated on a confidential basis only to clients of Corporate & Investment Banking of UniCredit Goup (acting through UniCredit Bank AG, London Branch and/or UniCredit CAIB Securities UK Ltd. who (i) have professional experience in matters relating to investments being investment professionals as defined in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 ("FPO"); and/or (iii) are falling within Article 49(2) (a) – (d) ("high net worth companies, unincorporated associations etc.") of the FPO (or, to the extent that this publication relates to an unregulated collective scheme, to professional investors as defined in Article 14(5) of the Financial Services and Markets Act 2000 (Promotion of Collective Investment Schemes) (Exemptions) Order 2001 and/or (iii) to whom it may be lawful to communicate it, other than private investors (all such persons being referred to as "Relevant Persons"). This publication is only directed at Relevant Persons and any investment or investment activity to which this publication resulting from this publication or any of its contents.

The information provided herein (including any report set out herein) does not constitute a solicitation to buy or an offer to sell any securities. The information in this publication is based on carefully selected sources believed to be reliable but we do not make any representation as to its accuracy or completeness. Any opinions herein reflect our judgement at the date hereof and are subject to change without notice.

We and/or any other entity of Corporate & Investment Banking of UniCredit Group may from time to time with respect to securities mentioned in this publication (i) take a long or short position and buy or sell such securities; (ii) act as investment bankers and/or commercial bankers for issuers of such securities; (iii) be represented on the board of any issuers of such securities; (iv) engage in "market making" of such securities; (v) have a consulting relationship with any issuer. Any investments discussed or recommended in any report provided herein is provided for investors depending on their specific investment objectives and financial position. Any information provided herein is provided for general information purposes only and cannot substitute the obtaining of independent financial advice.

UniCredit Bank AG, London Branch is regulated by the Financial Services Authority for the conduct of business in the UK as well as by BaFIN, Germany. UniCredit CAIB Securities UK Ltd., London, a subsidiary of UniCredit Bank Austria AG, is authorised and regulated by the Financial Services Authority.

Notwithstanding the above, if this publication relates to securities subject to the Prospectus Directive (2005) it is sent to you on the basis that you are a Qualified Investor for the purposes of the directive or any relevant implementing legislation of a European Economic Area ("EEA") Member State which has implemented the Prospectus Directive and it must not be given to any person who is not a Qualified Investor. By being in receipt of this publication you undertake that you will only offer or sell the securities described in this publication in circumstances which do not require the production of a prospectus under Article 3 of the Prospectus Directive or any relevant implementing legislation of an EEA Member State which has implemented the Prospectus Directive.

Note to US Residents:

The information provided herein or contained in any report provided herein is intended solely for institutional clients of Corporate & Investment Banking of UniCredit Group acting through UniCredit Bank AG, New York Branch and UniCredit Capital Markets, Inc. (together "UniCredit") in the United States, and may not be used or relied upon by any other person for any purpose. It does not constitute a solicitation to buy or an offer to sell any securities under the Securities Act of 1933, as amended, or under any other US federal or state securities laws, rules or regulations. Investments in securities discussed herein may be unsuitable for investors, depending on their specific investment objectives, risk tolerance and financial position

In jurisdictions where UniCredit is not registered or licensed to trade in securities, commodities or other financial products, any transaction may be effected only in accordance with applicable laws and legislation, which may vary from jurisdiction to jurisdiction and may require that a transaction be made in accordance with applicable exemptions from registration or licensing requirements.

All information contained herein is based on carefully selected sources believed to be reliable, but UniCredit makes no representations as to its accuracy or completeness. Any opinions contained herein reflect UniCredit's judgement as of the original date of publication, without regard to the date on which you may receive such information, and are subject to change without notice.

UniCredit may have issued other reports that are inconsistent with, and reach different conclusions from, the information presented in any report provided herein. Those reports reflect the different assumptions, views and analytical methods of the analysts who prepared them. Past performance should not be taken as an indication or guarantee of further performance, and no representation or warranty, express or implied, is made regarding future performance. UniCredit and/or any other entity of Corporate & Investment Banking of UniCredit Group may from time to time, with respect to any securities discussed herein: (i) take a long or short position and buy or sell such securities; (ii) act as investment and/or commercial bankers for issuers of such securities; (iii) be represented on the board of such issuers; (iv) engage in "market-making" of such securities; and (v) act as a paid consultant or adviser to any issuer.

The information contained in any report provided herein may include forward-looking statements within the meaning of US federal securities laws that are subject to risks and uncertainties. Factors that could cause a company's actual results and financial condition to differ from its expectations include, without limitation: Political uncertainty, changes in economic conditions that adversely affect the level of demand for the company's products or services, changes in foreign exchange markets, changes in international and domestic financial markets, competitive environments and other factors relating to the foregoing, All forward-looking statements contained in this report are qualified in their entirety by this

cautionary statement.

Corporate & Investment Banking UniCredit Bank AG, Munich as of October 19, 2014